

## **Procurement Policy**

To deliver high-quality, delicious, safe, and reliable products to the customers, the Morinaga Milk Group procures materials in compliance with the laws and social standards while also considering human rights, environment, and other social responsibilities in cooperation with its business partners. We also engage in fair, just, and transparent relationship with all our business partners.

1. We comply with laws and social norms and strive for fair transactions focused on considerations for human rights, the environment, biodiversity, occupational health and safety, etc.

2. To improve the quality and value of the products the Morinaga Milk Group offers to the customers, we place emphasis on cooperative relationships with our business partners in the areas of raw material quality, safety, technological capability, price, and delivery date.

3. In conducting procurement activities, we provide fair, equitable and transparent opportunities to all of our business partners and implement transactions accordingly.

"Procurement" in this policy covers not only the procurement of raw materials and packaging materials used for products, but also various transactions involved in the procurement of management resources such as facilities and equipment, and the various services to maintain and manage the same.

### **<To Our Business Partners>**

1. We hope that our business partners understand the concepts of the Morinaga Milk Group Procurement Policy and support it as members of the supply chain.

2. Considering the importance of social responsibility, compliance, and corporate ethics, we hope our business partners also consider 1) compliance with laws and social standards, 2) environment, and 3) human rights and occupational health and safety.

3. We would like our business partners to promise the following in raw material procurement to improve the quality and value of Morinaga Milk Group's products.

(1) To comply with relevant laws and that the raw material complies with the Morinaga Milk Group Quality Policy.

(2) To continue improving technical capabilities and offer proposals based on them to enable our new products to meet the needs of the customers.

(3) To offer competitive prices and engage in continued rationalization.

(4) To build a stable and flexible supply system for raw materials to ensure that

products can be delivered to the customers continuously and in timely manner.

(5) To cooperate with each other in business continuity during unexpected disasters through exchanging and sharing information about the supply chain as well as engaging in risk management activities at time of peace.

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