

May 13, 2021

Company name: Morinaga Milk Industry Co., Ltd.
5- 33-1 Shiba, Minato-ku, Tokyo
Representative: Michio Miyahara, President & Representative Director
(Code: 2264 First Section of the Tokyo Stock Exchange)
Contact: Kenji Shibata, General Manager, General Affairs Dept.

Notification about Changes to the Representative Director

The Company decided to make the changes that are described below to the Representative Director at the Board of Directors Meeting held on May 13, 2021. The appointment is subject to the approval of the 98th Annual General Meeting of Shareholders scheduled for June 29, 2021 and the subsequent meeting of the Board of Directors.

1. Reason for the change

In order to enhance and strengthen the management

2. Details of the change

(New appointment) Name: Yoichi Onuki

Role: President and Representative Director

(currently Senior Managing Director, Senior Executive Managing Officer
and General Manager of Strategic Planning Division)

3. Scheduled date of change

June 29, 2021

4. Career history of the newly appointed Representative Director

Name (Date of birth)	Career history	Number of Company shares held
Yoichi Onuki (December 4, 1959)	<p>April 1983 Joined the Company</p> <p>May 2008 General Manager of Sales & Marketing Administration Office, Sales & Marketing Division</p> <p>February 2010 General Manager of Sales & Marketing Administration Office</p> <p>June 2011 Managing Officer, General Manager of Corporate Strategic Planning Department and General Manager of Public Relations Department</p> <p>November 2014 Managing Officer, General Manager of Corporate Strategic Planning Department</p> <p>June 2015 Director, Executive Managing Officer and General Manager of Corporate Strategic Planning Department</p> <p>April 2016 Director</p> <p>June 2017 Managing Director</p> <p>June 2018 Managing Director, Executive Managing Officer and General Manager of Strategic Planning Division</p> <p>June 2019 Senior Managing Director, Senior Executive Managing Officer and General Manager of Strategic Planning Division (present) to present</p>	7,700 shares

5. Note

The representative directors after June 29, 2021 are scheduled to be as follows:

Chairman and Representative Director : Michio Miyahara

(currently President and Representative Director)

President and Representative Director : Yoichi Onuki

(currently Senior Managing Director, Senior Executive Managing Officer and
General Manager of Strategic Planning Division)

Executive Vice President and Representative Director : Teiichiro Okawa

(currently Executive Vice President and Representative Director)

Disclaimer: This English translation is provided for the benefit of readers. In the case that discrepancies exist between the original Japanese version and the English translation, precedence goes to the original Japanese version.