

October 1, 2025

**Notice on the suspension of production
at the Akita Plant of TOHOKU MORINAGA MILK INDUSTRY CO., LTD.**

Morinaga Milk Industry Co., Ltd. (hereinafter “the Company”) hereby provides notification that it will suspend production of Akita Plant of Group company TOHOKU MORINAGA MILK INDUSTRY CO., LTD. in March 2026.

1. Reasons for suspension of production

The Company has been making progress optimizing its production systems under efforts taken thus far to streamline operations in order to strengthen its business base. In accordance with structure reforms of the Medium-Term Business Plan, “Enhance production efficiency by restructuring production systems,” the Company will suspend its production at the Akita Plant of TOHOKU MORINAGA MILK INDUSTRY CO., LTD. and transferred such operations to the Company and Group companies.

2. Overview of TOHOKU MORINAGA MILK INDUSTRY CO., LTD.

- 1) Location of head office: 1-1-9 Minato, Miyagino-ku, Sendai City, Miyagi
- 2) Representative: Soichiro Ide, Representative Director and President
- 3) Establishment: December 1, 2007
- 4) Capital: 470,135 thousand yen
- 5) Shareholders: Morinaga Milk Industry Co., Ltd. (88.0%), NIHON SEINYU (12.0%)
- 6) Number of employees: 169 (including seconded employees and contract employees) *As of September 30, 2025

3. Overview of Akita Plant

- 1) Location: 38-1 Kamikaruishino, Iwase, Odate City, Akita
- 2) Operation: March 1951
- 3) Number of employees: 54 (including seconded employees and contract employees) *As of September 30, 2025
- 4) Plant scale: floor area 31,963 m², building area 4,227 m²
- 5) Products manufactured: Milk products

4. Schedule for suspension of production (tentative)

End of March 2026

Disclaimer: This English translation is provided for the benefit of readers. In the case that discrepancies exist between the original Japanese version and the English translation, precedence goes to the original Japanese version.