

June 15, 2023

## Notice Regarding Repricing of Milk and Yogurt

Morinaga Milk Industry Co., Ltd. (hereinafter "the Company") hereby announces that it will perform repricing of certain milk and yogurt, starting with shipments on Tuesday, August 1, 2023.

The Japanese dairy business currently faces a challenging environment due to soaring feed prices and rising raw material milk production costs such as energy costs. In order to ensure maintaining raw material milk production base and a continued supply of safe and reliable domestic products under these conditions, an agreement has recently been reached with the producers' association to raise the trading price of the raw material milk for milk and yogurt, starting in August 2023.

In addition, the prices of imported dairy ingredients, packaging materials and energy costs have risen rapidly, furthermore labor and distribution costs have also grown due to an intensifying labor shortage.

Although the Company has worked to reduce costs through voluntary efforts, it has reached a level that can no longer be absorbed by corporate efforts alone. The Company has therefore decided to enact repricing, as described below.

Going forward, the Company will continue to do its utmost to reduce costs as well as put safety and reliability first, and strive to provide products with value to customers.

- 1. Targeted Products: Milk and Yogurt
- 2. Details of Revision
  - (1) Repriced Products (Yogurt): 4 products; Repricing percentage: 1.6% to 4.2%
  - (2) Products with Revised Trading Prices (Milk): 11 products; Repricing percentage: 3.4% to 9.9%
- 3. Date

Starting with shipments on Tuesday, August 1, 2023

Disclaimer: This English translation is provided for the benefit of readers. In the case that discrepancies exist between the original Japanese version and the English translation, precedence goes to the original Japanese version.